ARCHROMA. LIFE ENHANCED.

Corporate presentation
Archroma. A global leader with a trusted heritage.

“We touch and color people’s lives every day, everywhere.”
Archroma. A brand, a promise.

“We touch and color people’s lives every day, everywhere.”
Archroma. Global footprint and technology.

“We touch and color people’s lives every day, everywhere.”
Archroma. Established businesses and products

“We touch and color people’s lives every day, everywhere.”
Archroma. A proven innovation power.

“We touch and color people’s lives every day, everywhere.”
Archroma. A recognized commitment to sustainability.

“We touch and color people’s lives every day, everywhere.”
Archroma. Looking towards the future.

“We touch and color people’s lives every day, everywhere.”
A GLOBAL LEADER WITH A TRUSTED HERITAGE
Introducing

• A global leader providing colors and specialty chemicals to sectors such as fibers and fabrics, paper and packaging, as well as adhesives, coatings and construction
• A company with proven innovation power, strong core technologies and a global footprint
• Experts with a rich tradition of working side by side with customers as long-term partners, developing tailored solutions that help them deliver business success in their local markets
• Specialized performance and color solutions designed to help satisfy a global population hungry for novelty and innovation, for products that appeal to their senses and emotions, and for a greater life experience
• A company favorably positioned in multi-billion-dollar end markets with exciting challenges and opportunities
A global leader in specialty chemicals across the textile, paper and emulsions sectors

/ Textile Specialties
  Global leader in textile chemicals and dyes

/ Paper Solutions
  Leading provider of colorants, optical brightening agents, process and surface chemicals

/ Emulsion Products
  Leading provider of specialty emulsions to paints, adhesives, construction and the textile, leather and paper sectors

Sales 2012 (1.2b CHF)

- Textile Specialties: 57%
- Paper Solutions: 28%
- Emulsion Products: 15%
A trusted heritage

1886 - Foundation Kern & Sandoz (dyes)

1995 - New operating structure along Pharma, Nutrition, Agribusiness/Chemicals sectors

1996 - Sandoz and Ciba-Geigy form Novartis

1995 - Clariant spin-off and IPO

1997 - Acquisition of Hoechst Specialty Chemicals

2000 - Acquisition of BTP

2013 - Divestment of textile, paper and emulsions businesses to SK Capital Partners

2013 - Archroma
A new global player, part of the SK Capital team

Archroma
- 3000 employees
- USD 1.3 (CHF 1.2) billion annual revenue

SK Capital group (without Archroma)
- 5000 employees
- USD 6 (CHF 5.7) billion annual sales

- Acryltech Arctech
  - Radiopharmaceutical products

- Ascend Performance Materials
  - Nylon 6,6 resin, fiber and intermediate chemicals

- Calabrian
  - Sulfur dioxide and related derivatives

- TPC Group
  - C4 and C3 hydrocarbons

- Addiant
  - Former Chemtura antioxidants and UV stabilizers
A NEW NAME, A NEW BRAND, A NEW IDENTITY
Our name, our purpose

Arch

A commitment from 3,000 employees, 25 production sites, 35 countries and 3 businesses to come together in a new company to better meet customer needs in their local and global markets. A tribute to the engagement and passion that we share with our customers and partners, to the dedication we bring to every product and service innovation.

Chroma

A declaration of our firmly-established position as a leading expert in tailoring color and performance solutions.

Archroma

A symbol of a global color and specialty chemicals company that came to life on October 2013 with a strong heritage.
Purpose
We touch and color people’s lives every day, everywhere.

Vision
We are passionate to deliver leading and innovative solutions, enhancing people’s lives and respecting our planet.

Mission
We are growing business by leveraging local entrepreneurship and our global organization in a collaborative way. We enable our customers to win in their market, we push limits to outperform and we never give up!

Proposition
We deliver specialized performance and color solutions to meet customers’ needs in their local markets and achieve a fair value for our shareholders and stakeholders in return.
Our logo, our manifesto

The word mark
- Tailor-made typeface: our status and stature
- Strong and capitalized typeface: our industrial and technical expertise
- Symmetrical lettering: our solidity, global footprint, reliability, history

The symbol
- A fan of color swatches, of blue and green shades, of blurred and sharp shapes
- Expertise in performance and colors, know-how in developing tailor-made solutions, commitment to sustainability

The tagline
- Expressing what we stand for as a brand and as a company
- Products enhanced, colors enhanced, performance enhanced - “Life enhanced”
ESTABLISHED BUSINESSES & PRODUCTS
Businesses

Textile Specialties
From fiber to finish, Archroma's Textile Specialties Business plays a key role throughout the entire textile supply chain, with special chemicals for pretreatment, dyeing, printing and finishing of textiles. Our product packages enhance the properties of apparel and other textiles in applications as diverse as high fashion, home textiles and special technical textiles.

Paper Solutions
Archroma's Paper Solutions Business provides expertise in the management of whiteness, coloration, special coatings and strength for all kind of papers. By combining our focused product range with the application services of our paper experts around the globe, we enhance both the optical and functional properties of paper.

Emulsion Products
From paints, adhesives and construction to the textile, leather and paper industries, Archroma’s Emulsion Products Business provides solutions for a wide range of applications. Literally thousands of satisfied customers have been witness to the outstanding success of Archroma’s Mowilith® emulsions since its first patent was obtained in 1912.
Textile Specialties

Key markets:
• Apparel – Includes clothing of all types and fashions
• Home textiles – Such as towels, drapes, linens, and furniture fabrics
• Technical textiles – For applications including medical, construction, sports, and industrial
• Carpet – Includes indoor and outdoor floor coverings
• Transportation – Fabrics in hard-wearing transport applications (planes, buses and trains)

Key products:
• ONE WAY – Sustainability service
• Advanced Denim - The innovative and sustainable solution for the denim market
• Drimaren® - Reactive dyes for cellulosic coloration
• Foron® - Disperse dyes for the highest wash and light fastness requirements
• NanoSphere® and coldblack® - Innovative finishes for functional effects
• Nuva® N - The next generation of soil and stain release
• Nylosan® - Acid dyes for polyamide coloration
Paper Solutions

**Key markets:**
- Printing and writing
- Coated paper
- Tissue and toweling
- Packaging and board
- Nonwovens and specialties
- Newsprint

**Key products:**
- Coloration: Direct dyes, basic dyes, sulfur dyes, pigment preparations, security effects
- Whiteness: Optical brightening agents, shading dyes & pigments, quenching agents
- Surface & coating: Crosslinkers, fluorochemicals & barrier additives, rheology modifiers
- Process chemicals: Dye fixatives, deposit control, wet & dry strength resins, retention control, defoamers
Emulsion Products

**Key markets:**
- Paints - Decorative interior/exterior, primers, varnishes, industrial applications
- Construction - Concrete applications, roofing, tiling, sealants, primers, mortars admixtures
- Adhesives - Wood, paper, lamination, packaging and Pressure sensitive adhesives
- Specialties - High performance products, special market niches, nanotechnology, eco-advanced products (low emission concepts)
- Others - Emulsions for a wide range of functional effects and coatings in the textiles, leather and paper industries

**Key products:**
- Mowilith® used in paints, construction, adhesives and specialties
- Mowicoll® used in adhesives
- Appretan® Emucryl® and Printofix® binder used in textiles
- Melio® used in leather
- Cartaseal®, Cartacol® and Cartacoat® used in paper
- Major monomer systems include: vinyl acetate, acrylates, styrene and other specialties
GLOBAL FOOTPRINT & TECHNOLOGY
A company with a global footprint

- Well-balanced manufacturing and sales footprint
- World-class facilities with specialized capabilities
- Aligned with market requirements and customer demand
Archroma presence worldwide
Manufacturing locations and 2012 sales by region

- **Americas**: 35% of Sales
- **EMEA**: 31% of Sales
- **Asia**: 34% of Sales

- Corporate headquarters
- BU headquarters
- Production sites
- Innovation & safety labs
- Color management
- Technical service centers
ONE GLOBAL TECHNOLOGY PLATFORM / with 25 production sites
ONE GLOBAL TECHNOLOGY PLATFORM / with specialist technologies
ONE GLOBAL TECHNOLOGY PLATFORM / serving many applications

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<tr>
<th>Dyes</th>
<th>Fibers</th>
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<tr>
<td>Emulsions</td>
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<td>Polymer dispersions</td>
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<td>Tissue paper</td>
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<td>Flame Retardants</td>
<td>Construction</td>
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<td>Hygienic products (Sanitized*)</td>
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Technology improving many end products - Ex: Dyes

Dyes

Foron®

Cartasol®
Technology improving many end products - Ex: Fluorinated polymers
Technology improving many end products - Ex: Emulsions

Emulsions

Appretan®

Mowilith®

Cartacoat®
Technology improving many end products - Ex: Optical brighteners

Optical brighteners

Hostalux®, Leucophor®

Leucophor®
PROVEN INNOVATION POWER
A company with proven innovation power - Ex: Advanced Denim

- Proprietary Pad/Sizing-Ox process with Diresul® RDT sulfur dyes:
  - 90% water
  - 30% energy
  - 87% cotton waste

- EU Eco-label 2011, 2012 ICIS Innovation Award and Sustainability Innovation Award

From 14 to 1 dyeing vat
A company with proven innovation power - Ex: Nuva® N, PFOA-free C6-based chemistry

- EPA voluntary global stewardship elimination program of PFOA from manufacturing emissions and products by 2015
- C6 next-generation PFOA-free fluorochemical alternatives first introduced in 2006
- Uncompromised repellency of water, oil and soil, as well as soil release effects
A company with proven innovation power - Ex: PFOA-free Cartaguard® KHI

- Grease repellent for greaseproof and safer food packaging
- Supports use of healthier, eco-friendlier food packaging by brand owners
- Innovation fulfills requirements for both effective and safer food packaging
A company with proven innovation power - Ex: Terpolymers for construction

- Eight new terpolymers to be used as elastomeric roof and floor coating, elastomeric waterproof membranes for water pipes and storage basins and as elastomeric mortar modifier
- Launched in 2012
- Commitment to technological development for the construction industry
- Only known producer of terpolymer emulsions powder in LATAM
RECOGNIZED COMMITMENT TO SUSTAINABILITY
Commitment to sustainability

• Strong support for and focus on compliance to eco-standards:
  • Bluesign®
  • Oeko-Tex®
  • GOTS
  • TSCA
  • FDA
  • BfR
  • REACH…

• Committed to ESHA as a fair and responsible company and employer
Industry recognition

• Award-winning innovation:
  • 2013 ICIS Innovation Award for our ONE WAY sustainable service
  • 2012 ICIS Innovation Award for Advanced Denim
  • 2007 EPA “P2 Recognition Project” Award for Cartaspers® PSM, a product used in paper manufacturing

• Certified quality, environmental and safety management:
  • Global IQNet and SQS certification to ISO 9001, ISO 14001 and OHSAS 18001 (Occupational Health and Safety Assessment Series)
LOOKING TOWARDS THE FUTURE
An industry with exciting challenges and opportunities

Sustainable products and processes
- Increasing demand for eco-friendlier chemicals and dyes
- Growing awareness of environmental impact
- Compliance with regulations and standards

Cost optimization in end markets
- Ongoing restructuring by developed market players
- Relocation to lower cost regions
- Production outsourcing to Asian producers

End user driven innovation
- Globalization and urbanization
- Increasing standards of living and consumption in emerging markets
- Growing recycling trend
A company with ambition

• Unique technology synergy
• Continuous innovation pipeline
• Front runner in product quality and stewardship
• Global production network
• Engaged and talented people and experts
• A long history of material excellence and expertise
ARCHROMA
LEADERSHIP TEAM
Leadership team with significant experience in the chemicals and process industries

Alexander Wessels
Chief Executive Officer (CEO)

Roland Waibel
Chief Financial Officer (CFO)

Stephan Sielaff
Chief Operating Officer (COO)

Valérie Robert
Chief Human Resources Officer (CHRO)

Hans Lourens
General Counsel

Thomas Winkler
President Textile Specialties

Helmut Wagner
President Paper Solutions

Dominik von Bertrab
President Emulsion Products

Vincent Keller
Chief Information Officer (CIO)
Alexander Wessels - Chief Executive Officer (CEO)

Alexander “Xander” Wessels joins Archroma with almost 25 years of chemical, pharmaceutical and process industry experience. Mr Wessels has spent the past 7 years at Royal DSM NV, and in his most recent position was President and CEO of DSM Pharmaceutical Products, a global pharmaceutical ingredients and contract manufacturing organization. Previously, he held various management and executive positions at Unilever, Quest International, ICI, and as Executive Committee Member of Campina.

A Dutch native, Mr Wessels has lived and worked in a number of countries around the globe and will be returning to Europe from his current base in the United States. He brings to Archroma an impressive track record of driving improved business performance, disciplined growth on a global scale and the implementation of strategic initiatives focused on high growth economies, innovation and sustainable solutions.

Mr Wessels holds an MSc in Molecular Sciences from Wageningen University in the Netherlands, and both an MSM and MBA from the Krannert Business School of Purdue University in the United States and Tilburg University, in the Netherlands.
Roland Waibel - Chief Financial Officer (CFO)

Roland Waibel brings 25 years of global and diverse chemical and process industry experience, having held key financial and executive leadership roles at both publicly listed and privately owned companies.

Mr Waibel possesses significant experience in business process/change management and has led global business services organizations including IT, corporate development and shared services.

Most recently, Mr Waibel was Chief Financial Officer and a Member of the Executive Board at Omya Management AG, a privately owned, global producer of specialty materials. Previously, he held the position of Group CFO at Lonza Group AG, a publicly traded global producer of organic and fine chemicals.
Stephane Sielaff - COO

Stephan Sielaff joined Archroma in February 2014, bringing significant, diverse and global materials and process industry expertise. Before joining us, he has spent 8 years with Symrise, lastly as the Senior Vice President Global Operations of the Flavor & Nutrition business. There he was overseeing the complete global supply chain operations, which he developed and implemented for 26 sites in 20 countries.

Previously, Sielaff held various roles in supply chain, innovation and engineering, as well as marketing at Unilever.

He holds a MS, Chemical Engineering from the Technical University of Dortmund, Germany.
Thomas Winkler - President Textile Specialties

Thomas Winkler has been in the textile industry for almost 30 years, working for a variety of German textile companies before joining Sandoz, now Clariant, in 1987 as Head Product Management Textile Chemicals.

In 1992 Thomas Winkler was appointed Business Unit Head Textile Chemicals Germany from which he transferred to Business Unit Head, Textile Chemicals for the East Asia Region in 1996. In 2005, he served as Global Head Product Management and Marketing Textile. In January 2006 he was appointed Head of the Business Unit Textile Chemicals.

Mr Winkler was appointed as President Textile Specialties at Archroma after Clariant’s textile business transferred to Archroma in September 2013.
Mr Wagner started his career with Sandoz, now Clariant, in 1979. He held several positions in the group, including Head of Procurement & Sourcing for the Textile, Leather & Paper Division from 1992 to 2003. In 2003, Mr Wagner was nominated Head of Clariant’s Business Unit Paper Specialties.

Mr Wagner was appointed as President Paper Solutions at Archroma after Clariant’s paper business transferred to Archroma in September 2013.

Mr Wagner holds an Executive MBA from the University of St Gall (HSG).
Dominik von Bertrab started his career in 1985 when he joined Sandoz – now Clariant. He held several positions with Clariant since its formation in 1995, including Chief Operating Officer of Clariant (Hong Kong) Ltd., Head of Controlling for the Textile, Leather & Paper (TLP) Chemicals Division, Head of Business Unit Paper in the TLP Division and Head of Corporate Human Resources. From 2003 until 2009 he led the Masterbatches Division and served as a Member of the Management Board at Clariant AG. His last role with Clariant was Head of the Emulsions Business Line.

Mr von Bertrab was appointed as President Emulsion Products at Archroma after Clariant’s emulsions business transferred to Archroma in September 2013.
Valérie Robert - Chief Human Resources Officer (CHRO)

Valérie Robert is a contemporary human resources leader with more than 25 years of global experience in change management, M&A integration, talent management and development, organization design and cultural transformation.

Ms Robert spent the majority of her career at Procter and Gamble where she held positions of increasing responsibility providing human resources support to a number of key businesses including Household Care and Family Health. During her tenure at P&G, Ms Robert also led HR transition teams and integration activities for a number of notable acquisitions.

Ms Robert joins Archroma from Firmenich, a privately held global producer of fragrance and flavor ingredients where she held a dual role as Vice President, Human Resources for the Flavor/R&D divisions and a corporate position as the Global Head of Talent.
Hans Lourens joins Archroma with 15 years of in-house legal counsel experience. Mr Lourens brings significant expertise in the drafting and negotiation of contracts, the structuring and implementation of legal policies/guidelines and working with boards of directors to provide legal guidance on international transactions to include M&A, commercial agreements, strategic alliances and joint ventures.

Mr Lourens has held a number of executive leadership positions including Director, Corporate Affairs and General Counsel at Campina, a $5 billion privately held organization, and Royal Gist Brocades where he played a lead role in the sale of the company to DSM N.V.
Vincent Keller - Chief Information Officer (CIO)

Vincent Keller brings to Archroma a depth of experience in information systems, supply chain and innovation. A mechanical engineer and certified six sigma black belt, Mr Keller possesses significant expertise in leading process optimization, supply chain management and business transformation and harmonization activities, providing solutions to complex business issues.

Mr Keller was most recently employed as CIO for Selecta, Europe’s largest vending services company.

Previously his industry experience encompassed fine chemicals and automotive where he held global leadership positions at both Eaton Corporation and Firmenich, focused on value creation, cost optimization and best-in-class project management initiatives.
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